| Month: June 2013                      | 2013 Year to date Full Ye |        |                    |          |                    |                     |                      |                                             | ar                                                             |  |  |  |
|---------------------------------------|---------------------------|--------|--------------------|----------|--------------------|---------------------|----------------------|---------------------------------------------|----------------------------------------------------------------|--|--|--|
| Director                              | Budget                    | Actual | Use of<br>Reserves | Variance | Approved<br>Budget | Forecast<br>Outturn | Forecast<br>Variance | Proposed<br>use of<br>Earmarked<br>reserves | Forecast<br>Variance after<br>use of<br>earmarked<br>reserves. |  |  |  |
|                                       | £000                      | £000   | £000               | £000     | £000               | £000                | £000                 | £000                                        | £000                                                           |  |  |  |
| Social Care Health and Housing        | 16,514                    | 16,382 | -148               | -280     | 65,901             | 67,044              | 1,143                | -722                                        | 421                                                            |  |  |  |
| Children's Services                   | 9,657                     | 10,645 | -630               | 358      | 39,178             | 43,241              | 4,063                | -1,901                                      | 2,162                                                          |  |  |  |
| Community Services                    | 8,577                     | 8,584  | -170               | -163     | 35,596             | 36,308              | 712                  | -829                                        | -117                                                           |  |  |  |
| Regeneration and Business<br>Support  | 1,937                     | 1,960  | -45                | -22      | 9,339              | 10,099              | 760                  | -578                                        | 182                                                            |  |  |  |
| Public Health                         | 0                         | -180   | 0                  | -180     | 0                  | -668                | -668                 | 0                                           | -668                                                           |  |  |  |
| Improvement and Corporate<br>Services | 4,139                     | 4,271  | -44                | 88       | 16,839             | 17,503              | 664                  | -54                                         | 610                                                            |  |  |  |
| Corporate Reources                    | 2,970                     | 3,021  | 0                  | 51       | 11,880             | 11,659              | -221                 | 0                                           | -221                                                           |  |  |  |
| Corporate Costs                       | 2,147                     | 1,868  | 0                  | -279     | 10,231             | 9,996               | -235                 | 0                                           | -235                                                           |  |  |  |
| Total (Excl Schools &HRA)             | 45,941                    | 46,551 | -1,037             | -427     | 188,964            | 195,182             | 6,218                | -4,084                                      | 2,134                                                          |  |  |  |
| Schools                               | 0                         | 0      | 0                  | 0        | 0                  | 0                   | 0                    | 0                                           | 0                                                              |  |  |  |
| HRA                                   | 0                         | 99     | 0                  | 99       | 0                  | 0                   | 0                    | 0                                           | 0                                                              |  |  |  |
| Total                                 | 45,941                    | 46,650 | -1,037             | -328     | 188,964            | 195,182             | 6,218                | -4,084                                      | 2,134                                                          |  |  |  |

#### **Council Revenue Summary**

## Appendix A2

#### Directorate Summary

| onth: June 2013                                                |         | Year to | date               |                     | Year               |                                |                      |                                          |                                                               |  |  |
|----------------------------------------------------------------|---------|---------|--------------------|---------------------|--------------------|--------------------------------|----------------------|------------------------------------------|---------------------------------------------------------------|--|--|
| Director                                                       | Budget  | Actual  | Use of<br>Reserves | Variance            | Approved<br>Budget | Forecast<br>Outturn            | Forecast<br>Variance | Proposed use<br>of Earmarked<br>reserves | Forecast<br>Variance<br>after use of<br>earmarked<br>reserves |  |  |
| Social Care Health and Housing                                 | £000    | £000    | £000               | £000                | £000               | £000                           | £000                 | £000                                     | £00                                                           |  |  |
| Director of Social Care, Health, Housing                       | 47      | 65      |                    | 18                  | 190                | 220                            | 30                   |                                          | 30                                                            |  |  |
| Housing Management (GF)                                        | 379     | 359     |                    | (20)                | 1,516              | 1,477                          | (39)                 |                                          | (39                                                           |  |  |
| Adult Social Care                                              | 14,681  | 14,378  | (58)               | (361)               | 58,620             | 59,277                         | 657                  | (233)                                    | 424                                                           |  |  |
| Commissioning                                                  | 3,268   | 3,454   | (30)               | (301)               | 13,073             | 13,251                         | 178                  | (233)                                    |                                                               |  |  |
| Business and Performance                                       | (1,861) | (1,874) | (79)               | (92)                | (7,498)            | (7,181)                        | 317                  | (350)                                    | (33                                                           |  |  |
| Total Social Care and Health                                   | 16,514  | 16,382  | (148)              | (32)                | (7,498)<br>65,901  | 67,044                         | 1,143                | (330)                                    | (3.<br>421                                                    |  |  |
| Children's Services                                            | 10,014  | 10,002  | (140)              | (200)               | 00,001             | 01,044                         | 1,140                | (122)                                    |                                                               |  |  |
| Director of Children's Services                                | 28      | 22      |                    | (6)                 | 111                | 287                            | 176                  | (180)                                    | (4                                                            |  |  |
| Children's Services Operations                                 | 6,718   | 7,532   | (618)              | 196                 | 29,002             | 31,419                         | 2,417                | (1,624)                                  | 793                                                           |  |  |
| Learning, Commissioning & Partnerships                         | 1,644   | 1,539   | (010)              | (105)               | 5,575              | 5,591                          | 16                   | (1,024)                                  | 16                                                            |  |  |
|                                                                | 1,817   | 1,905   | -                  | (103)<br>88         | 7,005              | 7,502                          | 497                  | -                                        | 497                                                           |  |  |
| Joint School Commissioning Service (Transport)<br>Partnerships | 232     | 249     | - (12)             | 5                   | 610                | 7,502                          | 497<br>97            | (97)                                     | 497                                                           |  |  |
| Total Children's Services (ex Schools / Overheads)             | 10,439  | 11,247  | (12)               | 178                 | 42,303             | 45,506                         | 3,203                | (97)                                     | 1,302                                                         |  |  |
|                                                                | (392)   |         | (630)              | 178                 |                    |                                | 3,203<br>848         | (1,901)                                  | 848                                                           |  |  |
| DSG Contribution to Central Support                            |         | (212)   | -                  | 160                 | (1,567)            | (719)                          | 12                   | -                                        |                                                               |  |  |
| ESG Contribution to Central Support                            | (390)   | (390)   | -                  | -                   | (1,558)            | (1,546)                        |                      | -                                        | 12                                                            |  |  |
| Total Children's Services (excluding Schools)                  | 9,657   | 10,645  | (630)              | 358                 | 39,178             | 43,241                         | 4,063                | (1,901)                                  | 2,162                                                         |  |  |
| Community Services                                             | 63      |         |                    | (10)                | 054                | 251                            |                      |                                          |                                                               |  |  |
| Community Services Director                                    |         | 44      | -                  | (19)                | 251                |                                | -                    | -                                        |                                                               |  |  |
| Highways Transportation                                        | 2,423   | 2,584   | -                  | 161                 | 10,328             | 10,358                         | 30                   | -                                        | 30                                                            |  |  |
| Environmental Services                                         | 5,362   | 5,432   | (170)              | (100)               | 22,100             | 22,772                         | 672                  | (819)                                    | (147                                                          |  |  |
| Libraries                                                      | 729     | 524     | -                  | (205)               | 2,917              | 2,927                          | 10                   | (10)                                     |                                                               |  |  |
| Total Community Services                                       | 8,577   | 8,584   | (170)              | (163)               | 35,596             | 36,308                         | 712                  | (829)                                    | (117                                                          |  |  |
| Regeneration and Business Support                              |         |         |                    | (2.2)               |                    |                                |                      |                                          |                                                               |  |  |
| Service Development                                            | 134     | 102     | -                  | (32)                | 536                | 523                            | (13)                 | -                                        | (13                                                           |  |  |
| Planning                                                       | 1,262   | 1,313   | (16)               | 35                  | 6,447              | 6,907                          | 460                  | (403)                                    | 57                                                            |  |  |
| Economic Growth, Skills & Regeneration                         | 541     | 545     | (29)               | (25)                | 2,356              | 2,669                          | 313                  | (175)                                    | 138                                                           |  |  |
| Total Regeneration and Business Support                        | 1,937   | 1,960   | (45)               | (22)                | 9,339              | 10,099                         | 760                  | (578)                                    | 182                                                           |  |  |
| Public Health                                                  |         |         |                    |                     |                    |                                |                      |                                          |                                                               |  |  |
| Director of Public Health                                      | (2,146) | (2,276) | -                  | (130)               | (8,583)            | (8,583)                        | -                    | -                                        |                                                               |  |  |
| Assistant Director of Public Health                            | 2,146   | 2,096   | -                  | (50)                | 8,583              | 8,583                          | -                    | -                                        |                                                               |  |  |
| Total Public Health (Excl overheads)                           | -       | (180)   | -                  | (180)               | -                  | -                              | -                    | -                                        |                                                               |  |  |
| Contribution to Central Support                                | -       | -       | -                  | -                   | -                  | (668)                          | (668)                | -                                        | (668                                                          |  |  |
| Total Public Health                                            | -       | (180)   | -                  | (180)               | -                  | (668)                          | (668)                | -                                        | (66)                                                          |  |  |
| Improvement and Corporate Services                             |         |         |                    |                     |                    |                                |                      |                                          |                                                               |  |  |
| Improvement and Corporate Services Leadership                  | -       | 100     | (41)               | 59                  | -                  | 122                            | 122                  | (73)                                     | 49                                                            |  |  |
| Communications                                                 | 169     | 176     | -                  | 7                   | 676                | 688                            | 12                   | -                                        | 12                                                            |  |  |
| Customer Services                                              | 420     | 495     | -                  | 75                  | 1,680              | 1,680                          | -                    | -                                        |                                                               |  |  |
| Programme and Performance                                      | 133     | 129     | (3)                | (7)                 | 532                | 633                            | 101                  | (76)                                     | 25                                                            |  |  |
| Policy & strategy                                              | 73      | 66      | -                  | (7)                 | 292                | 292                            | -                    | -                                        |                                                               |  |  |
| Customer & Community Insight                                   | 32      | 31      | -                  | (1)                 | 127                | 127                            | -                    | -                                        |                                                               |  |  |
| Procurement                                                    | 93      | 65      | -                  | (28)                | 371                | 389                            | 18                   | -                                        | 18                                                            |  |  |
| People                                                         | 683     | 657     | -                  | (26)                | 2,732              | 2,730                          | (2)                  | -                                        | (2                                                            |  |  |
| Information Assets                                             | 1,660   | 1,660   | -                  | -                   | 6,638              | 6,637                          | (1)                  | -                                        | (*                                                            |  |  |
| Legal & Democratic Services                                    | 876     | 892     | -                  | 16                  | 3,791              | 4,205                          | 414                  | 95                                       | 509                                                           |  |  |
| Total Improvement and Corporate Services                       | 4,139   | 4,271   | (44)               | 88                  | 16,839             | 17,503                         | 664                  | (54)                                     | 610                                                           |  |  |
| Corporate Resources                                            |         |         |                    |                     |                    |                                |                      |                                          |                                                               |  |  |
| Chief Executive                                                | 123     | 76      | -                  | (47)                | 493                | 493                            | -                    | -                                        |                                                               |  |  |
| Finance                                                        | 1,308   | 1,148   | -                  | (160)               | 5,232              | 5,232                          | -                    | -                                        |                                                               |  |  |
| Housing Benefit Subsidy                                        | (103)   | 136     | -                  | 239                 | (412)              | (412)                          | -                    | -                                        |                                                               |  |  |
| Assets                                                         | 1,642   | 1,661   | -                  | 19                  | 6,567              | 6,346                          | (221)                | -                                        | (22                                                           |  |  |
| Total Corporate Resources                                      | 2,970   | 3,021   | -                  | 51                  | 11,880             | 11,659                         | (221)                | -                                        | (22                                                           |  |  |
| Corporate Costs                                                |         |         |                    |                     |                    |                                |                      |                                          |                                                               |  |  |
| Debt Management                                                | 2,928   | 2,773   | -                  | (155)               | 11,710             | 11,510                         | (200)                | -                                        | (20                                                           |  |  |
|                                                                | 739     | 715     | -                  | (24)                | 2,954              | 2,954                          | -                    | -                                        | ,                                                             |  |  |
| Premature Retirement Costs                                     |         |         |                    | -                   | (90)               | (90)                           | -                    | -                                        |                                                               |  |  |
|                                                                | (23)    | (23)    |                    |                     |                    | (00)                           |                      |                                          |                                                               |  |  |
| Corporate HRA Recharges                                        | (23)    | (23)    |                    | (100)               |                    | 121                            | (35)                 | -                                        | (3                                                            |  |  |
| Corporate HRA Recharges<br>Efficiencies                        | 75      | (25)    | -                  | (100)               | 156                | 121<br>(4,499)                 | (35)                 | -                                        | (3                                                            |  |  |
| Corporate HRA Recharges                                        |         |         | -                  | (100)<br>-<br>(279) |                    | 121<br>(4,499)<br><b>9,996</b> | (35)<br>-<br>(235)   | -                                        | (3                                                            |  |  |

## Appendix A3 – Monthly forecast variance

| Director                                                                     | May FYF<br>Variance | June FYF<br>Variance | FYF Difference | COMMENTARY                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|------------------------------------------------------------------------------|---------------------|----------------------|----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                              | £000                | £000                 | £000           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Social Care Health and Housing                                               |                     |                      |                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Director of Social Care, Health, Housing<br>Housing Management (GF)          | -                   | 30 (39)              |                | Due to MVF (with no vacancies) and additional admin support<br>Projected underspend on Housing Needs pay £30k                                                                                                                                                                                                                                                                                                                                                                          |
| Adult Social Care                                                            | -                   | (39)                 | 424            | Projected underspend on reablement of £0.6m due to vacancies offsetting pressures of                                                                                                                                                                                                                                                                                                                                                                                                   |
| Commissioning                                                                | -                   | 39                   | 39             | Projected efficiency shortfalls of £0.458m offset by pay underspends of £0.191m and<br>other contract savings of £228k                                                                                                                                                                                                                                                                                                                                                                 |
| Business and Performance<br>Sub Total Social Care and Health                 | -                   | (33)<br><b>421</b>   | (33)<br>421    | Shortfall in customer income for Telecare services £0.1m                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Children's Services                                                          | -                   | 421                  | 421            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Director of Children's Services                                              | (4)                 | (4)                  | -              | additional 13 new placements in Independent Fostering in June on top of 10 during                                                                                                                                                                                                                                                                                                                                                                                                      |
| Children's Services Operations                                               | 538                 | 793                  | 255            | April/May. 4 new Guardianship Orders and 2 new in-house fostering placements in<br>June                                                                                                                                                                                                                                                                                                                                                                                                |
| Learning, Commissioning & Partnerships                                       | 5                   | 16                   | 11             | Increase in targeted transport due to increased demand (including travellers and                                                                                                                                                                                                                                                                                                                                                                                                       |
| Joint School Commissioning Service<br>(Transport)<br>Partnerships            | 352                 | 497                  | - 145          | managed moves). The Chiltern School in particular has seen an increase in pupil<br>numbers which may increase further during the new academic year                                                                                                                                                                                                                                                                                                                                     |
| Sub Total Children's Services                                                | 891                 | 1,302                | 411            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| (excluding Schools)                                                          |                     |                      |                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| DSG contribution to central support<br>ESG contribution to central support   | -                   | 848                  | 848<br>12      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Sub Total Children's Services<br>(excluding Schools)                         | 891                 | 2,162                | 1,271          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Community Services<br>Community Services Director                            | (4)                 | -                    | 4              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Highways Transportation                                                      | 30                  | 30                   | -              | extra gritting in April                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Environmental Services                                                       | (94)                | (147)                | (53)           | forecast under on emergency planning £28K, under on community safety due to low<br>uptake of superannuation and also IDAP programme delayed                                                                                                                                                                                                                                                                                                                                            |
| Libraries<br>Total Community Services                                        | (28)<br>(96)        | (117)                | 28 (21)        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Regeneration and Business Support                                            |                     |                      |                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Service Development                                                          | (8)                 | (13)                 | (5)            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Planning                                                                     | 84                  | 57                   | (27)           | development management forcast under due to examination hearing into development<br>strategy likely to take place in 2014/15                                                                                                                                                                                                                                                                                                                                                           |
| Economic Growth, Skills & Regeneration                                       | 27                  | 138                  | 111            | in year pressure on ACL (£85K) and customer first £111k plus small unders                                                                                                                                                                                                                                                                                                                                                                                                              |
| Total Regeneration and Business<br>Support<br>Public Health                  | 103                 | 182                  | 79             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Director of Public Health<br>Assistant Director of Public Health             | -                   | -                    | -              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Total Public Health (Excl overheads)                                         | -                   |                      |                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Contribution to Central Support                                              | -                   | (668)                | (668)          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Total Public Health                                                          | -                   | (668)                | (668)          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Improvement and Corporate Services                                           |                     |                      |                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Improvement and Corporate Services<br>Leadership                             | -                   | 49                   | 49             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Communications                                                               | -                   | 12                   | 12             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Customer Services<br>Programme and Performance                               | -                   | 25                   | 25             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Policy & strategy                                                            | -                   | -                    | -              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Customer & Community Insight<br>Procurement                                  | -                   | - 18                 | - 18           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| People                                                                       | -                   | (2)                  | (2)            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Information Assets<br>Legal & Democratic Services                            |                     | (1)<br>509           | (1)            | Movement of £509k within Legal Services is made up of , £51k pressure due to<br>unachievable vacancy factor, £229k pressure on staffing due to unbudgeted new<br>restructure, £247k continued pressure due to external court fees for child protection<br>cases & £60k pressure on Copyright licence fees which was not budgeted for, including<br>prior years' costs. This was partly mitigated by reduced forecasts in Local Land Charges<br>(additional income) and Members' costs. |
| Total Improvement and Corporate<br>Services                                  | -                   | 610                  | 610            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Corporate Resources                                                          |                     |                      |                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Chief Executive                                                              | -                   | -                    | -              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Finance                                                                      | -                   | -                    | -              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Housing Benefit Subsidy<br>Assets                                            | -                   | - (221)              | - (221)        | Additional disaggregated income from the Farms estate (-£692k) partly offset by<br>additional consultancy costs (£200k), property rental costs (£100k) and day to day                                                                                                                                                                                                                                                                                                                  |
| Total Corporate Resources                                                    | _                   | (221)                | (221)          | repairs pressures (£171k)                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Corporate Costs                                                              |                     | ()                   | ()             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Debt Management                                                              |                     | (200)                | (200)          | Forecast reduction in interest payable costs                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Premature Retirement Costs<br>Corporate HRA Recharges                        | -                   | -                    |                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Efficiencies                                                                 | -                   | (35)                 | (35)           | Movement due to unachievable Channel Shift efficiency, from prior years (£345k) and unused superannuation budget provision (-£380k)                                                                                                                                                                                                                                                                                                                                                    |
|                                                                              |                     |                      | -              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Contingency and Reserves                                                     |                     | (005)                | (005)          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Contingency and Reserves<br>Total Corporate Costs<br>TOTAL Excluding Schools | -<br>898            | (235)<br>2,134       | (235)<br>1,236 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Total Corporate Costs                                                        | -<br>898            |                      |                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

## Appendix ${f B}$

#### Earmarked Reserves

| Description                                                 | Opening Balance<br>2013/14<br>£000 | Spend<br>against<br>reserves<br>£000 | Release of<br>reserves<br>£000 | Proposed<br>transfer to<br>Reserves<br>£000 | Proposed Closing<br>Balance 2013/14<br>£000 |
|-------------------------------------------------------------|------------------------------------|--------------------------------------|--------------------------------|---------------------------------------------|---------------------------------------------|
| Social Care Health and Housing Reserves                     | 2000                               | 2000                                 | 2000                           | 2000                                        | 2000                                        |
| Social Care Reform Grant                                    | 187                                | (128)                                |                                |                                             | 59                                          |
| Deregisration of Care Homes                                 | 433                                | (128)                                |                                |                                             | 300                                         |
| LD Campus Closure                                           | 433                                | (133)                                |                                |                                             | 282                                         |
| Supporting People                                           | - 421                              | (139)                                |                                |                                             | 202                                         |
| Deprivation of Liberty                                      | - 81                               | -                                    |                                |                                             | - 81                                        |
| Reablement                                                  | 100                                | (100)                                |                                |                                             | 01                                          |
| Ageing Well Programme                                       | -                                  | (100)                                |                                |                                             | -                                           |
| Winter Pressure                                             | - 152                              |                                      |                                |                                             | - 152                                       |
| Disabled Facilities Grant revenue funding                   | - 152                              | -                                    |                                |                                             | 152                                         |
| 0                                                           | - 138                              | -                                    |                                |                                             | - 138                                       |
| Mental Health Action Plan                                   |                                    |                                      |                                |                                             |                                             |
| Outcome Based Commissioning                                 | 3,067<br>490                       | (222)                                |                                |                                             | 2,845<br>490                                |
| Step Up /Step Down                                          |                                    | -                                    |                                |                                             |                                             |
|                                                             | 5,069                              | (722)                                | -                              | -                                           | 4,347                                       |
| Children's Services Reserves                                |                                    |                                      |                                |                                             |                                             |
| DSG Schools Contingency Reserve                             | 853                                |                                      |                                |                                             | 853                                         |
| Performance Reward Grant                                    | 144                                | (57)                                 |                                |                                             | 87                                          |
| LSP Sustainable Neighbourhoods                              | 47                                 |                                      |                                |                                             | 47                                          |
| SEN Evaluation & positioning for additional duties when SEN | 75                                 |                                      |                                |                                             | 75                                          |
| Green paper becomes an Act                                  |                                    |                                      |                                |                                             |                                             |
| "Working Together" - new National Guidance                  | 50                                 |                                      |                                |                                             | 50                                          |
| OFSTED Action Plan                                          | 180                                | (180)                                |                                |                                             | -                                           |
| OFSTED Action Plan                                          | 70                                 |                                      |                                |                                             | 70                                          |
| Fostering & Adoption                                        | 300                                |                                      |                                |                                             | 300                                         |
| Looked After Children / Safeguarding                        | 1,200                              | (1,200)                              |                                |                                             | -                                           |
| CWD                                                         | 143                                | (12)                                 |                                |                                             | 131                                         |
| Impact of future funding cuts (CS - EIG)                    | 1,193                              | (300)                                |                                |                                             | 893                                         |
| Threshold Review                                            | 500                                | (97)                                 |                                |                                             | 403                                         |
|                                                             | 4.755                              | (1,846)                              | -                              | -                                           | 2.909                                       |
| Community Services                                          | -,                                 | (1,210)                              |                                |                                             | _,                                          |
| Leisure Centre Reinvestment Fund                            | 89                                 |                                      |                                | 55                                          | 5 144                                       |
| Integrated consumer protection                              | 140                                | -27                                  |                                |                                             | 113                                         |
| Transport Fund                                              | 140                                | -21                                  |                                |                                             | 125                                         |
| Community Safety partnership fund                           | 123                                | -184                                 |                                |                                             | (25)                                        |
| Bedford & Luton Resilience Forum                            | 65                                 | - 104                                |                                |                                             | 65                                          |
| PTR2 Business Process Reengineering                         | 11                                 |                                      |                                |                                             | 11                                          |
| Arts and theatre service reviews                            | 10                                 | -10                                  |                                |                                             | -                                           |
| New                                                         | 10                                 | -10                                  |                                |                                             | -                                           |
| waste                                                       | 449                                | -449                                 |                                |                                             | -                                           |
| DEFRA grant                                                 | 53                                 | -449<br>-53                          |                                |                                             | -                                           |
| financial investigation unit                                | 275                                | -53<br>-161                          |                                |                                             | - 114                                       |
| community safety grant                                      | 85                                 | -101                                 |                                |                                             | 85                                          |
| community salety grant                                      | 1,461                              | (884)                                |                                | 55                                          |                                             |

# Appendix ${f B}$

## Earmarked Reserves (cont)

| Description                                       | Opening Balance<br>2013/14 | Spend<br>against<br>reserves | Release of reserves | Proposed<br>transfer to<br>Reserves | Proposed Closing<br>Balance 2013/14 |
|---------------------------------------------------|----------------------------|------------------------------|---------------------|-------------------------------------|-------------------------------------|
| Regeneration                                      |                            |                              |                     |                                     |                                     |
| Career Development Framework                      | 68                         | -32                          |                     |                                     | 36                                  |
| External Funded Regeneration reserve              | 434                        | -156                         |                     |                                     | 278                                 |
| Local Development Framework                       | 100                        |                              |                     |                                     | 100                                 |
| Physical Regeneration Projects                    | 31                         | -19                          |                     |                                     | 12                                  |
| Pre-application service development               | 288                        | -77                          |                     |                                     | 211                                 |
| Minerals and Waste partnership funds              | 104                        | -30                          |                     |                                     | 74                                  |
| NIRAH                                             | 50                         |                              |                     |                                     | 50                                  |
| Woodside Connection options appraisal             | 50                         |                              |                     |                                     | 50                                  |
| Business growth grants                            | 84                         |                              |                     |                                     | 84                                  |
| flood defence                                     | 264                        | -264                         |                     |                                     | -                                   |
| natural england                                   | 10                         |                              |                     |                                     | 10                                  |
| building control                                  | 76                         |                              |                     |                                     | 76                                  |
| Gypsy and traveller                               | 50                         |                              |                     |                                     | 50                                  |
|                                                   | 1,609                      | (578)                        | -                   | -                                   | 1,031                               |
|                                                   |                            |                              |                     |                                     |                                     |
| Public Health                                     | 65                         |                              |                     |                                     | 65                                  |
| Corporate Services Reserves                       |                            |                              |                     |                                     |                                     |
| Pan Public Sector Funding                         | 43                         | (43)                         |                     |                                     | 0                                   |
| Customer First                                    | 33                         | (33)                         |                     |                                     | 0                                   |
| SAP Optimisation                                  | 73                         | (73)                         |                     | -                                   | -                                   |
| Housing Benefit Subsidy audit reserve (12/13 NEW) | 500                        | -                            |                     | -                                   | 500                                 |
| Elections Fund                                    | 12                         |                              |                     | 95                                  | 107                                 |
|                                                   | 662                        | (149)                        |                     | 95                                  | 608                                 |
| Corporate Reserves                                | 002                        | (140)                        | _                   | 50                                  |                                     |
| Redundancy/Restructure Reserve                    | 3.168                      | (15)                         |                     |                                     | 3,153                               |
| Insurance reserve                                 | 3,338                      | (10)                         |                     |                                     | 3,338                               |
| Welfare Reform (12/13 NEW)                        | 500                        | (40)                         |                     |                                     | 460                                 |
| Teachers' Pensions (12/13 NEW)                    | 186                        | (10)                         |                     |                                     | 186                                 |
| Exceptional legal costs for planning decisions    | 300                        |                              |                     |                                     | 300                                 |
| Funding for Transition (12/13 new)                | 321                        |                              |                     |                                     | 321                                 |
|                                                   | 7,813                      | (55)                         | -                   | -                                   | 7,758                               |
|                                                   |                            | //                           |                     |                                     | 4                                   |
| Total Earmarked Reserves                          | 21,434                     | (4,234)                      | -                   | 150                                 | 17,350                              |

## Appendix $\boldsymbol{C}$ – Risks and Upsides

| Ri | s | ks | (over | £50k) |  |
|----|---|----|-------|-------|--|
|    |   |    |       |       |  |

| Imp & Corp Serv         Legal & Democratic         Legal & Democratic         Legal & Democratic         Legal & Democratic         For for con premitit           Customer Services         Premitit         Teal to be considered and to be consis and to be considered and to be considered and to be | escription<br>egal Services- establishment pressures due to proposed funding<br>om centralising external legal costs not materialising and<br>ntinued pressures around Children's Services lawyers. The<br>essure is certain but there's a risk it may not be able to be<br>itigated.<br>ressure expected due to Customer First efficiencies not being<br>alised until later in the year. The risk is that these may not be able<br>be mitigated by savings in other areas.<br>ressure expected due to changes within Customer Contact Centre<br>s a result of Your Space 2 relocation. Costs associated with<br>hanges to the team and associated training.<br>eduction in income due to providing services to fewer schools as | Directorate       | EIG, Finance,<br>Corporate Measure<br>etc)<br>Director<br>Director | Risk (certain, likely,<br>possible, 3rd Party<br>dependent etc.)<br>In Forecast | Estimated<br>Value £000s<br>-<br>-<br>-<br>280 | Estimated Valu<br>£000 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|--------------------------------------------------------------------|---------------------------------------------------------------------------------|------------------------------------------------|------------------------|
| for<br>con<br>pre<br>miti<br>Customer Services Pre<br>as i<br>Customer Services Pre<br>as i<br>cha<br>Corporate Resources<br>Insurance Ret<br>mo                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | om centralising external legal costs not materialising and<br>ntinued pressures around Children's Services lawyers. The<br>ressure is certain but there's a risk it may not be able to be<br>itigated.<br>ressure expected due to Customer First efficiencies not being<br>alised until later in the year. The risk is that these may not be able<br>be mitigated by savings in other areas.<br>ressure expected due to changes within Customer Contact Centre<br>a result of Your Space 2 relocation. Costs associated with<br>nanges to the team and associated training.                                                                                                                                                      |                   | Director                                                           |                                                                                 |                                                | 35                     |
| Legal & Democratic Leg<br>from<br>con<br>pre-<br>miti<br>Customer Services Pre-<br>rea<br>to b<br>Customer Services Pre-<br>as i<br>cha<br>Corporate Resources Re-<br>Insurance Re-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | om centralising external legal costs not materialising and<br>ntinued pressures around Children's Services lawyers. The<br>ressure is certain but there's a risk it may not be able to be<br>itigated.<br>ressure expected due to Customer First efficiencies not being<br>alised until later in the year. The risk is that these may not be able<br>be mitigated by savings in other areas.<br>ressure expected due to changes within Customer Contact Centre<br>a result of Your Space 2 relocation. Costs associated with<br>nanges to the team and associated training.                                                                                                                                                      |                   | Director                                                           |                                                                                 | - 280                                          | 35                     |
| Customer Services Pre<br>rea<br>Customer Services Pre<br>as a<br>cha<br>Corporate Resources<br>Insurance Rec<br>mo                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | ressure expected due to Customer First efficiencies not being<br>alised until later in the year. The risk is that these may not be able<br>be mitigated by savings in other areas.<br>ressure expected due to changes within Customer Contact Centre<br>s a result of Your Space 2 relocation. Costs associated with<br>hanges to the team and associated training.                                                                                                                                                                                                                                                                                                                                                              |                   |                                                                    | Possible                                                                        | 280                                            |                        |
| Customer Services Pre<br>as i<br>oha<br>Corporate Resources Rec<br>mo                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ressure expected due to changes within Customer Contact Centre<br>s a result of Your Space 2 relocation. Costs associated with<br>hanges to the team and associated training.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Imp & Corp Se     | Director                                                           |                                                                                 | 200                                            | -                      |
| mol                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | eduction in income due to providing services to fewer schools as                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                   | 0                                                                  | Possible                                                                        | 75                                             | -                      |
| Insurance Red<br>mot                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | eduction in income due to providing services to fewer schools as                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                   |                                                                    |                                                                                 |                                                |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | ore become Academy. There is a risk that this pressure might not<br>a mitigated by savings in other areas.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Corp<br>Resources | Charles Warboys                                                    | Possible                                                                        | 252                                            |                        |
| Social Caro, Health and Housing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 |                                                |                        |
| Adult Social Care Mer<br>Adult Social Care Oth                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | nachieved care package efficiencies - Older People<br>ental Health packages - volume increases<br>ther local authority income and expenditure - overall net shortfall                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                   | EIG<br>Director<br>Director                                        | Likely<br>Likely<br>Likely                                                      |                                                | 175<br>440<br>146      |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | nachieved care package efficiencies - Adults with Learning Disabili                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | ties              | EIG                                                                | Likely                                                                          |                                                | 330                    |
| Community Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | linter maintenance (figure beard or success and to f                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                                                                    | Possible                                                                        | 155                                            | 4                      |
| Children's Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | /inter maintenance (figure based on average over last 5 yea                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | rs)               |                                                                    | Possible                                                                        | 155                                            | 155                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | ue to changes in legislation on what DSG can be used for                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                   |                                                                    |                                                                                 |                                                | 848                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 13/14, this has created a risk of £848k                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |                                                                    |                                                                                 |                                                |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Health Posts (1 funded from Troubled Families, 1 post ressure)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                   |                                                                    | Likely                                                                          |                                                | 50                     |
| Youth Cor<br>acc                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | ost of remanding young people in youth detention<br>ccommodation from April 2013 (Ministry of Justice new                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                   |                                                                    | Likely                                                                          |                                                | To be advised          |
| Education Services Grant Wil<br>cor                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Inding framework)<br>/ill reduce quarterly based on timing of Academy<br>priversions at a rate of £116.46 per pupil Schools &                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                   |                                                                    | Likely                                                                          | 298                                            | 350                    |
| Threshold Reserve Re                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 494.96 per pupil Special Schools pro rata for year<br>eview of thresholds before Children become LAC<br>equested £900k in 12/13 reserves, £500k approved)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                   |                                                                    | Likely                                                                          | 400                                            | 400                    |
| TOTAL service risks quantified to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 | 1,460                                          | 3,249                  |
| Corporate Costs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 |                                                |                        |
| Potential Unachievable Customer First efficien                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | ncy                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                                                                    | In forecast                                                                     | -                                              | 345                    |
| TOTAL corporate risks quantified to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 | -                                              | 345                    |
| TOTAL risks quantified to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 | 1,460                                          | 3,594                  |
| Opportunities (over £50k)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 | May-13                                         | Apr-1                  |
| Directorate/AD De                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | escription                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                                                                    |                                                                                 | Estimated                                      | Estimated              |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 | Value £000s                                    | Value £000s            |
| Social Care, Health and Housing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 |                                                |                        |
| Adult Social Care Ap                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | pplications for Continuing Health Care Funding for all adult                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                   | Director                                                           | 3rd Party dependent                                                             |                                                | -                      |
| clie                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | ient groups                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                   |                                                                    |                                                                                 |                                                |                        |
| Public Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 |                                                |                        |
| Unbudgeted contribution to Overheads Pul                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | ublic Health grant includes alloawable element of<br>ontribution to overheads which was not included in MTFP<br>udget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                   |                                                                    | Likely                                                                          |                                                | 600                    |
| Community Services<br>Wa                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | /aste - change in tonnage figures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                   |                                                                    | Possible                                                                        |                                                | 100                    |
| TOTAL service upsides quantified to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 |                                                | 700                    |
| Corporate Costs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 |                                                |                        |
| Unused 2% superannuation 2% increased bud<br>Interest payable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ldget provision<br>terest payable latest forecasts are under budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                                                                    | In forecast<br>In forecast                                                      | -                                              | 380<br>200             |
| TOTAL corporate upsides quantified to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | te                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                   |                                                                    |                                                                                 | -                                              | 580                    |
| TOTAL upsides quantified to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 |                                                | 1,280                  |
| To The upsides quantified to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                                                                    |                                                                                 |                                                | 1,200                  |

Summary Position

| NET service quantified effect - upside / (downside)   |  | (1,460) | (2,549) |
|-------------------------------------------------------|--|---------|---------|
|                                                       |  |         |         |
| NET corporate quantified effect - upside / (downside) |  | -       | 235     |
|                                                       |  | <br>    |         |
| NET quantified effect - upside / (downside)           |  | (1,460) | (2,314) |

# Appendix ${f D}$

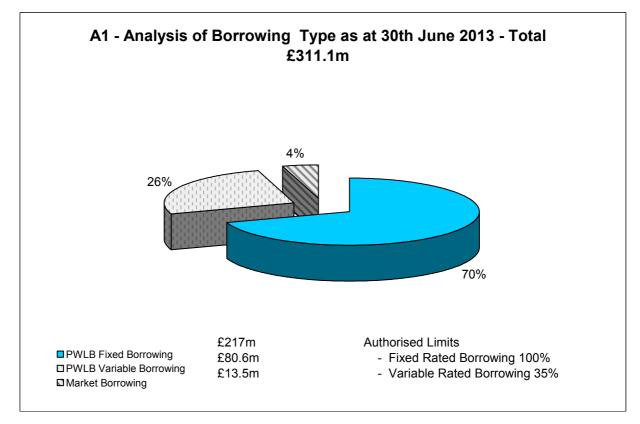
#### Debt

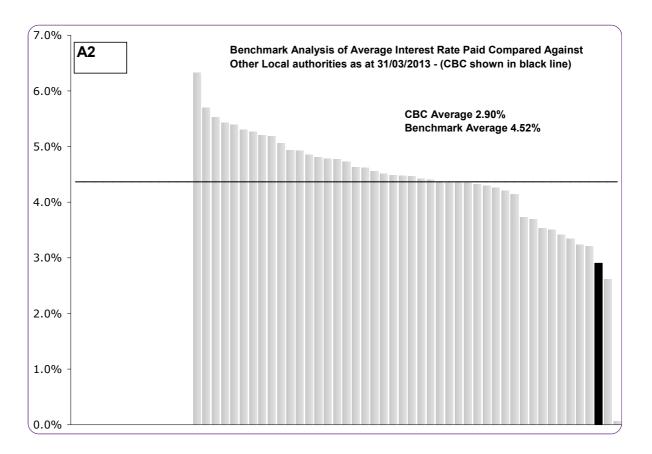
| DIRECTORATE                      | 1 to 14 | 1 to 14 Days 15 to 30 Days |       |      | 31 to 60 Days 61 to |      |     | 0 Days | 91 to 36 | 5 days | 1 year and over |     | Total Debt |      |
|----------------------------------|---------|----------------------------|-------|------|---------------------|------|-----|--------|----------|--------|-----------------|-----|------------|------|
|                                  | £k      | %                          | £k    | %    | £k                  | %    | £k  | %      | £k       | %      | £k              | %   | £k         | %    |
| Social Care Health &             |         |                            |       |      |                     |      |     |        |          |        |                 |     |            |      |
| Housina                          | 246     | 16%                        | 141   | 9%   | 234                 | 15%  | 82  | 5%     | 410      | 27%    | 426             | 28% | 1,539      | 100% |
| Children's Services              | 197     | 23%                        | 433   | 50%  | 108                 | 13%  | 46  | 5%     | 13       | 2%     | 61              | 7%  | 858        | 100% |
| Community Services               | 118     | 38%                        | -27   | -9%  | 99                  | 32%  | 20  | 7%     | 35       | 11%    | 62              | 20% | 307        | 100% |
| Regeneration                     | 93      | 5%                         | 187   | 10%  | 171                 | 9%   | 234 | 13%    | 445      | 25%    | 675             | 37% | 1,805      | 100% |
| ACE People                       | 7       | 10%                        | 28    | 39%  | 20                  | 28%  | 2   | 3%     | 1        | 1%     | 14              | 19% | 72         | 100% |
| ACE Resources                    | 273     | 42%                        | 10    | 2%   | -30                 | -5%  | 60  | 9%     | 179      | 28%    | 153             | 24% | 645        | 100% |
| NHS Bedfordshire                 | 1       | 0%                         | 244   | 27%  | 47                  | 5%   | 338 | 37%    | 277      | 30%    | 10              | 1%  | 917        | 100% |
| Unallocated & Non<br>Directorate | 0       | 0%                         | -13   | 24%  | -3                  | 5%   | -20 | 36%    | -10      | 18%    | -9              | 16% | -55        | 100% |
| House Sales                      | 65      | 4%                         | 25    | 2%   | 44                  | 3%   | 40  | 3%     | 367      | 24%    | 994             | 65% | 1,535      | 100% |
| Grants                           | 0       | 0%                         | -703  | 108% | 66                  | -10% | -16 | 2%     | 0        | 0%     | 1               | 0%  | -652       | 100% |
| GRAND TOTAL                      | 1,000   | 14%                        | 325   | 5%   | 756                 | 11%  | 786 | 11%    | 1,717    | 25%    | 2,387           | 34% | 6,971      | 100% |
| PREVIOUS MONTH                   | 4,205   | 36%                        | 1,717 | 15%  | 1,836               | 16%  | 223 | 2%     | 1,458    | 12%    | 2,294           | 20% | 11,733     | 100% |

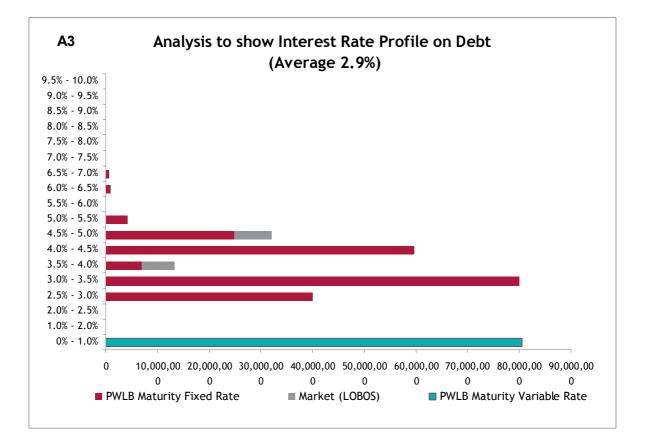
The debt in relation to House Sales is subject to charges we have over those assets.

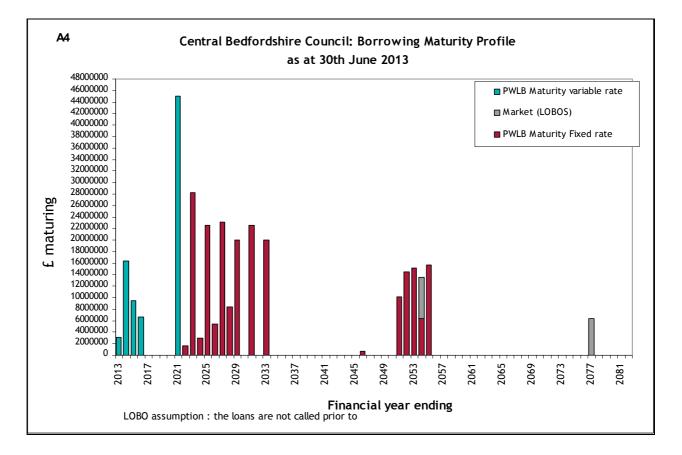
### Appendix **E** – Treasury Management

Section A – Debt Information

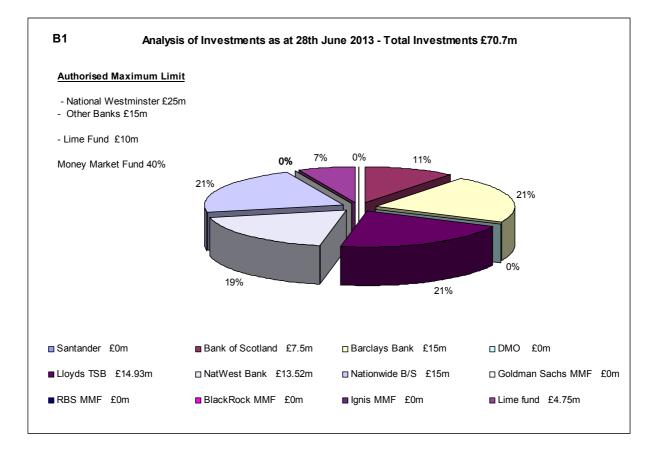


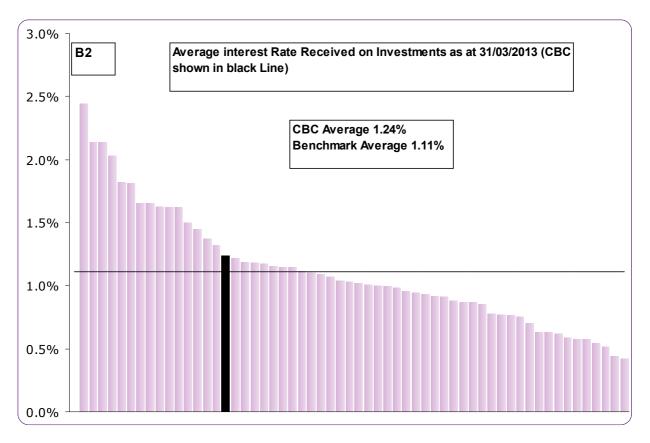


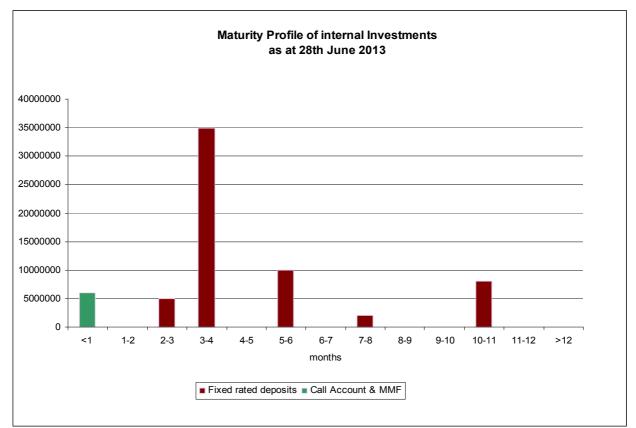




#### Section **B** – Investment Information







**B**3